



FMM

Selangor & Kuala Lumpur Branch

CIRCULARS

*Making Malaysian Industries Globally Competitive
Transparency ■ Integrity ■ Accountability ■ No Corruption*

Date : November 11, 2025

SKLB/52/2025

Attention : Chief Executives Officers / Managing Directors
Members of FMM Selangor & Kuala Lumpur Branch

FMM SELANGOR & KUALA LUMPUR BRANCH 39th ANNUAL GENERAL MEETING (AGM)

We are pleased to inform you that the 39th Annual General Meeting (AGM) of the FMM Selangor & Kuala Lumpur Branch was successfully convened on November 4, 2025 (Tuesday) at 11.00 a.m. at Branch office located at No.8A, Jalan Pensyarah U1/28, Hicom Glenmarie Industrial Park, 40150 Shah Alam, Selangor Darul Ehsan. Attached herewith are the minutes of the meeting for members' reference.

A total of seventeen (17) nominations were received for the FMM Selangor & Kuala Lumpur Branch Committee for the 2025/2026 and 2026/2027 term. All nominations were duly proposed, seconded and vetted by the Branch Election Committee on October 17, 2025.

One of the nominees, Mr. Andy Yeap Chee Keong of Kawan Food Manufacturing Sdn Bhd, had been elected as the Chairman of Klang Regional Committee during the 1st Klang Regional Committee Meeting on October 22, 2025. In accordance with the Branch By-Laws, the Regional Chairmen automatically become additional members of the Branch Committee. Therefore, Mr. Yeap's nomination was deemed void, and the election for the Branch Committee proceeded with sixteen (16) nominees instead of seventeen (17).

As the number of eligible sixteen (16) nominations did not exceed the twenty-four (24) available vacancies no election was required. The following individuals were confirmed as Branch Committee members:

1	ABS Engineering & Trading Sdn Bhd	Ng Ming Yee
2	Accel Graphic System Sdn Bhd	Eian Yeut Lan
3	AF Manufacturing Services Sdn Bhd	Chong Song Haw
4	Best Cosmetics Laboratories Sdn Bhd	Woo Wee Kang
5	Bodibasixs Manufacturing Sdn Bhd	Lee Pang
6	BJC Foods (Malaysia) Sdn Bhd	Phillip Leong Wai Kok
7	Ken-Rich Corporation Sdn Bhd	Dato' Dr. Hooi Lai Lin
8	Maltecorp (M) Sdn Bhd	Tan Sri Prof Dato Dr James Alfred
9	Mascorn Sdn Bhd	Wong Chiew Ling
10	MGB Sany (M) Sdn Bhd	Yee Fei Wu
11	Performance Additives Sdn Bhd	Maggie Chung

12	Resonac Graphite Malaysia Sdn Bhd	Dr. NedunChelian
13	Satake Technologies Sdn Bhd	Dato' Palaniappan Joseph
14	Taik Sin Timber Industry Sdn Bhd	Goh King Chun
15	Thumbprints Utd Sdn Bhd	Wong Soo Kan
16	Top Glove Sdn Bhd	Dato' Lee Kim Meow

At the 1st Meeting of the FMM Selangor & Kuala Lumpur Branch Committee 2025/2026 held after the Branch's AGM, the following office bearers were elected for the term 2025/2026 and 2026/2027:

Branch Chairman:

Dr Helena Eian Yeut Lan

Accel Graphic System Sdn Bhd

Vice-Chairmen:

1. Dato' Dr Hooi Lai Lin
2. Dato' Palaniappan Joseph
3. Dr Nedun Che Lian
4. Mr Phillip Leong Wai Kok

Ken-Rich Corporation Sdn Bhd
Satake Technologies Sdn Bhd
Resonac Graphite Malaysia Sdn Bhd
BJC Foods (Malaysia) Sdn Bhd

The following were elected as **Regional Committees Chairmen** for the term 2025/2026 and 2026/2027:

No	Regional Committee	Name of Elected Regional Chairmen	Date of Regional Election
1	Hulu Langat	Ms Carol Ong	September 29, 2025
2	Hulu Selangor	Dato' Kevin Lai	October 16, 2025
3	Klang	Mr Andy Yeap Chee Keong	October 22, 2025
4	Kuala Langat	En Azrul Azhan Razali	October 9, 2025
5	Kuala Lumpur	Dato' Yong Yoon Li	October 31, 2025
6	Kuala Selangor	En Ramli Bin Mohamad	October 6, 2025
7	Petaling Jaya	Mr Vignesh Baboo	October 9, 2025
8	Selayang	En Jasmi Kamsar	October 15, 2025
9	Shah Alam	En Zainudin Awang	October 6, 2025
10	Subang Jaya & Puchong	Mr Yu Keng Seng	October 15, 2025

For any inquiries, please do not hesitate to contact Ms Wong Yuan Choon, Manager of FMM Selangor & Kuala Lumpur Branch at Tel. No.: 03-5569 2950 / 4471 / 4171 or email: fmmselangor@fmm.org.my

Thank You.

By Order of the Committee,



Wong Yuan Choon (Ms)
Manager
FMM Selangor & Kuala Lumpur



FMM

Selangor & Kuala Lumpur Branch

COMMITTEE

NOTICE • WORKING PAPERS • MINUTES
(For Private Circulation)

*Making Malaysian Industries Globally Competitive
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PRIVATE & CONFIDENTIAL

Minutes of 39th Annual General Meeting of FMM Selangor & Kuala Lumpur held on November 4, 2025, at FMM Selangor & Kuala Lumpur Branch

Members' Present:

- | | |
|--|-------------------------------------|
| 1. Accel Graphic System Sdn Bhd | Dr Helena Eian Yeut Lan |
| 2. Accel Graphic System Sdn Bhd | Mr Vincent Kee |
| 3. Allied Forklift (M) Sdn Bhd | Mr Tan Yip Wai, David |
| 4. Amkor Technology Malaysia Sdn Bhd | En Azrul Azhan Razali |
| 5. Best Cosmetics Laboratories Sdn Bhd | Mr Woo Wee Kang |
| 6. Bizsphere Sdn Bhd | Mr Yap Keng Teck |
| 7. BJC Foods (Malaysia) Sdn Bhd | Mr Phillip Leong Wai Kok |
| 8. Bodibasixs Manufacturing Sdn Bhd | Ms Lee Pang |
| 9. Bonric Sdn Bhd | Ms Mazliawati Binti Mustafa |
| 10. Can Jaya Products Packaging Sdn Bhd | Mr Tan Sok Wen |
| 11. Can Jaya Products Packaging Sdn Bhd | Mr Gary Woon |
| 12. Carlsberg Brewery Malaysia Berhad | En Zainudin Awang |
| 13. Chemoresources Sdn Bhd | Mr Vignesh Baboo |
| 14. DKSM Sdn Bhd | Mr Stanley Siew Boon Keat |
| 15. Excel Air Engineering Sdn Bhd | Mr Sean Yap Yew Xiang |
| 16. Finesse Moulding (M) Sdn Bhd | Mr Ong Han Lin |
| 17. Irfaz Agventures Sdn Bhd | Mr Krishna Kamat |
| 18. Japan Air filter Malaysia Sdn Bhd | Ms Shirley Chong |
| 19. Karya Infiniti | Ms Christine Ngiam |
| 20. Kawan Food Manufacturing Sdn Bhd | Mr Andy Yeap |
| 21. Ken-Rich Corporation Sdn Bhd | Dato' Dr Hooi Lai Lin |
| 22. Maltecorp (M) Sdn Bhd | Tan Sri Dato' Prof. Dr James Alfred |
| 23. Mascorn Sdn Bhd | Ms Wong Chiew Ling (Esther) |
| 24. MGB Sany (M) IBS Sdn Bhd | Mr Yee Fei Wu |
| 25. Nagakaya Corporation Sdn Bhd | Dato' Kevin Lai |
| 26. O.D. Paints Sdn Bhd | Mr Yu Keng Seng |
| 27. Performance Additives Sdn Bhd | Ms Maggie Chung |
| 28. Resonac Graphite Malaysia Sdn Bhd | Dr Nedun Che Lian |
| 29. Royal Selangor International Sdn Bhd | Dato' Yong Yoon Li |
| 30. Rokonma (M) Sdn Bhd | Ms Joanne |
| 31. Satake Technologies Sdn Bhd | Dato' Palaniappan Joseph |
| 32. Sharp Die Cutting Mould Sdn Bhd | Ms Yap Kai Min |
| 33. Spiking Holding Sdn Bhd | Mr Soo Kein Wah |

FEDERATION OF MALAYSIAN MANUFACTURING 196801000309 (7907-X)

(Formerly known as FEDERATION OF MALAYSIAN MANUFACTURERS)

No. 8A, Jalan Pensyarah U1/28, Hicom Glenmarie Industrial Park, 40150 Shah Alam, Selangor Darul Ehsan

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CERT NO.: ABMS 00295

**Minutes of 39th Annual General Meeting of FMM Selangor & Kuala Lumpur
held on November 4, 2025, at FMM Selangor & Kuala Lumpur Branch**

34. Spiking Holding Sdn Bhd	Ms Lee Sze Mun
35. Sprint Logistics (M) Sdn Bhd	Mr Loh Charng Shin
36. Taik Sin Timber Industry Sdn Berhad	Mr Jeffery Goh King Chun
37. Tamura Electronics (M) Sdn Bhd	Mr Sivaneasan a/l Nadarajah
38. Tera Va Sdn Bhd	En Izwan Rasul bin Gulam Rasul
39. Thumbprints Utd Sdn Bhd	Mr Wong Soo Kan
40. Watertec (Malaysia) Sdn Bhd	En Muhamad Faizullah Bin Alkamal
41. YTL Communications Sdn Bhd	Mr Daniel Lim Cheng Soon

By Invitation:

42. Federation of Malaysian Manufacturing	Ms Shamini Sakthinathan
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FMM Branch Secretariat in Attendance:

1. Mdm Wong Yuan Choon	Manager
2. Ms Ilakiya Sharvinee Kumar	Senior Executive
3. Puan Nor Azelawati Bt Zainudin	Executive
4. Ms Diviyah Ravichendran	Executive
5. En Muhammad Asrul	Executive
6. Cik Nadhira Irdina Rusli	Executive
7. En Muhammad Ashraf	Executive
8. Puan Fatahiyah Husin	Senior Executive
9. Puan Siti Nazihah	Senior Executive
10. En Nabill Bin Hidzil Pauzi	Executive

Minutes of Meeting:

1. The meeting commenced with a safety briefing by the OSH Coordinator, En. Muhammad Asrul, followed by the Secretariat's introduction of the office bearers seated at the head table, as well as the Branch Committee Chairman and Vice Chairmen for the 2023/2024 and 2024/2025 terms. The Secretariat also welcomed Ms. Shamini Sakthinathan, Deputy Chief Executive Officer of the Federation of Malaysian Manufacturing (FMM). Before the meeting began, the emcee reported 38 attendees; however, the actual total number of FMM members who signed up was 41.

2. Chairman's Address

Dr. Helena Eian Yuet Lan, Chairman of FMM Selangor & Kuala Lumpur, highlighted that the past year was marked by strong engagement and purposeful initiatives to support the manufacturing sector amidst economic challenges. The Branch continued to play an active role in representing members' interests, fostering collaboration with government agencies, and strengthening the industrial ecosystem.

Dr. Helena Eian also expressed her special appreciation to Y.A.B. Dato' Seri Amirudin Bin Shari, Dato' Menteri Besar Selangor, for the RM200,000.00 Selangor State Government Grant Programme. She reported that the Branch had implemented three impactful programmes in collaboration with several universities and TVET institutions:

- Certificate Training held in July 2025
- ASEAN Manufacturing Youth Conference (AMYC) 2025, in August 2025
- Business & Entrepreneurship Conference 2025, held on September 25, 2025

She further presented the key initiatives and activities undertaken by the Branch during the financial year from July 2024 to June 2025, as outlined below:

- a) Participate in Selangor International Business Summit (SIBS) 2025
- b) FMM President's Golf Invitational 2025
- c) Seminar on Occupational Safety & Health 2025
- d) Meeting with Selangor Greater Klang Valley (SGKV)
- e) MoU Signing Ceremony with MSU
- f) Several Meetings with YB Ng Sze Han, Selangor State EXCO for Investment, Trade & Mobility:
 - Addressed natural gas disruption and mitigation support for affected industries.
 - Discussed rising operational costs and regulatory challenges, proposing solutions to ease business burdens.
- g) Engagements with other Selangor State Exco members to highlight key industry concerns with:
 - YB Dato' Ng Suee Lim – Exco for Local Councils & Tourism
 - YB Jamaliah binti Jamaluddin - Exco for Public Health & Environment
 - YB Dr Mohamad Fahmi – Exco for Islamic Affairs & Acculturation of Innovation
- h) Courtesy visits to strengthen relations with key government agencies including:
 - Director of DOSH Selangor (Department of Safety & Health)
 - Director of DOE Selangor (Department of Environment)
 - Director of MACC KL (Malaysian Anti-Corruption Commission)
 - The OCPD, Police District Petaling Jaya
 - EPF Petaling Jaya
 - New Mayor of Majlis Bandaraya Diraja Klang (MBDK)
- i) Seminars and networking events for members, including:
 - IOM–FMM Capacity Building Briefing
 - Townhall Pelabur-Pelabur Shah Alam Bersama Agensi-Agensi Kerajaan
 - Youth Mentorship in Motion
 - Youth Factory Visit to BJC Foods (Malaysia) Sdn Bhd,
 - FMM Selangor & Kuala Lumpur Bowling Challenge 2024
 - FMM Kuala Langat Bowling Challenge 2025

Dr Helena Eian reported that the Branch actively engaged the Selangor State Government and local councils on key industry concerns, including assessment rates by local councils, which resulted in the adjustment being contained within a maximum cap of 25%. She also outlined the Branch's contributions to the Selangor Greater Klang Valley (SGKV) initiative, collaboration with LUAS on industrial water management, and ongoing advocacy on issues such as gas supply disruption and unlicensed foreign operators.

Through town hall sessions and dialogues supported by Majlis Bandaraya Shah Alam (MBSA), the Branch successfully facilitated direct engagement between industry members and agencies such as BOMBA, OCPD, Customs, Immigration, Air Selangor, and DOE.

Dr Helena reported that as of June 30, 2025, the Branch recorded a total of 1,979 member companies, and by November 4, the number had increased to 2,028 demonstrating steady growth despite economic challenges. Beyond advocacy, she also shared with members about the Branch's Brainstorming Sessions, which aimed to identify key challenges faced by members and to strengthen engagement strategies. These sessions enabled the Branch to align its priorities with

the State Government, ensuring that FMM continues to play a constructive role in supporting policy formulation, industry development, and sustainability initiatives.

The Chairman expressed her appreciation to the Branch Committee, Sub-Committees, Regional Chairmen, Secretariat Team, and outgoing Committee Members for their support and contributions, and concluded by reaffirming the Branch's commitment to continued collaboration and the strengthening of the manufacturing community in Selangor and Kuala Lumpur.

3. To Receive and Adopt the Report of the FMM Selangor & Kuala Lumpur Branch for the financial year ended June 30, 2025

The meeting received and adopted the Report of the FMM Selangor & Kuala Lumpur Branch for the financial year ended June 30, 2025, as proposed by Tan Sri Dato' Prof Dr. James Alfred of Maltecorp (M) Sdn Bhd and seconded by Mr Vignesh Baboo of Chemoresources Sdn Bhd.

4. To elect members of the FMM Selangor & Kuala Lumpur Branch Committee for 2025/2026 and 2026/2027

The meeting was informed that the following seventeen (17) nominees, duly proposed and seconded, had been vetted by the FMM Selangor and Kuala Lumpur Election Committee on October 17, 2025, and confirmed eligible for election to fill the twenty-four (24) vacancies.

The following individuals were confirmed as FMM Selangor & Kuala Lumpur Branch Committee:

1	ABS Engineering & Trading Sdn Bhd	Ng Ming Yee
2	Accel Graphic System Sdn Bhd	Eian Yeut Lan
3	AF Manufacturing Services Sdn Bhd	Chong Song Haw
4	Best Cosmetics Laboratories Sdn Bhd	Woo Wee Kang
5	Bodibasixs Manufacturing Sdn Bhd	Lee Pang
6	BJC Foods (Malaysia) Sdn Bhd	Phillip Leong Wai Kok
7	Ken-Rich Corporation Sdn Bhd	Dato' Dr. Hooi Lai Lin
8	Maltecorp (M) Sdn Bhd	Tan Sri Prof Dato Dr James Alfred
9	Mascorn Sdn Bhd	Wong Chiew Ling
10	MGB Sany (M) Sdn Bhd	Yee Fei Wu
11	Performance Additives Sdn Bhd	Maggie Chung
12	Resonac Graphite Malaysia Sdn Bhd	Dr. Nedun Che Lian
13	Satake Technologies Sdn Bhd	Dato' Palaniappan Joseph
14	Taik Sin Timber Industry Sdn Bhd	Goh King Chun

15	Thumbprints Utd Sdn Bhd	Wong Soo Kan
16	Top Glove Sdn Bhd	Dato' Lee Kim Meow
17	Kawan Food Manufacturing Sdn Bhd	Yeap Chee Keong

The Secretariat reported that Mr. Andy Yeap Chee Keong of Kawan Food Manufacturing Sdn Bhd, had been elected as the Chairman of Klang Regional Committee during the 1st Klang Regional Committee Meeting on October 22, 2025. In accordance with the Branch By-Laws, the Regional Chairmen automatically become additional members of the Branch Committee. Therefore, Mr. Yeap's nomination was deemed void, and the election for the Branch Committee proceeded with sixteen (16) nominees instead of seventeen (17).

As the number of eligible nominees (16) did not exceed the number of vacancies available (24), a motion that no election was required was proposed by Mr. Stanley Siew Boon Keat of DKSM Sdn Bhd and seconded by Mr. Krishna Kamat of Irfaz Agventures Sdn Bhd, to approve that all nominees be elected as members of the FMM Selangor & Kuala Lumpur Branch Committee.

5. To transact any other business of which notice has been given

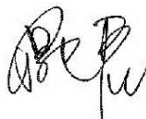
The Branch Manager, Ms. Wong Yuan Choon, reported that the secretariat had not received any written issues or other business for consideration.

6. Other matters during Q&A session:

- a) Dato' Palaniappan, Vice Chairman briefed members on the new Talent Development Initiative introduced by TalentCorp, which focuses on upskilling and reskilling employees, enhancing graduate employability, promoting industry-academia collaboration, and strengthening industry linkages through the TVET placement platform. The platform serves as a common hub for students from universities and TVET institutions to submit applications detailing their skills and interests for internships, work-based mentoring, and future employment opportunities. He informed members that TalentCorp will be holding a soft launch on November 10, 2025, at the Royale Chulan Hotel, and encouraged companies to participate, noting that eligible organisations may benefit from double tax deduction.
- b) Dr. Helena Eian, in response to Dato' Palaniappan's briefing, highlighted that the Government-Industry TVET Coordination Body (GITC), chaired by the FMM President, provides a valuable platform for members to engage with. She noted a study showing that Cambodia and Laos are advancing rapidly due to their young workforce, emphasising the urgency for Malaysia to accelerate digitalisation efforts. Dr. Helena also reminded members to respond promptly to FMM surveys, and she urged members to report issues promptly rather than waiting until problems escalate.

7. Adjournment

There was no other business of which notice had been given; the Annual General meeting was adjourned at 11:50 am.



Wong Yuan Choon
FMM Selangor & Kuala Lumpur Branch

Chairman's Address

39th Annual General Meeting

November 4, 2025 (Tuesday) | 11 am | FMM Selangor & Kuala Lumpur Branch |
Address by Dr Helena Eian Yeut Lan, Chairman of FMM Selangor and Kuala Lumpur

- 1) Good morning. It is my great honour to welcome all of you to our 39th Annual General Meeting of the FMM Selangor & Kuala Lumpur. I'm Dr Helena Eian, Chairman of FMM Selangor & Kuala Lumpur Branch. I wish to thank you for your participation in today's FMM Selangor & Kuala Lumpur Annual General Meeting (AGM). Your presence signifies your commitment to the growth and prosperity of our industry, and I deeply appreciate your continued support.
- 2) The past year has been one of intense engagement and purposeful action. Amidst an evolving economic landscape, our Branch continued to play a critical role in representing members' interests, facilitating industry-government collaboration, and strengthening our manufacturing ecosystem.
- 3) Please refer to the slides as I highlight several of our Key Initiatives over the past year:
 - a) Selangor State Government's Grant Programmes
Under the RM200,000 State Grant announced by YAB Dato' Menteri Besar Selangor, our Branch implemented three impactful programmes in collaboration with several Universities and TVET institutions:
 - Certificate Training held on July this year
 - ASEAN Manufacturing Youth Conference (AMYC) 2025, in August 2025
 - Business & Entrepreneurship Conference 2025, held on September 25, 2025
 - b) Participate in Selangor International Business Summit (SIBS) 2025
 - c) FMM President's Golf Invitational 2025
 - d) Seminar on Occupational Safety & Health 2025
 - e) Meeting with Selangor Greater Klang Valley (SGKV)
 - f) MoU Signing Ceremony with MSU
 - g) Several Meetings with YB Ng Sze Han, Selangor State EXCO for Investment, Trade & Mobility, where we:
 - Addressed natural gas disruption and mitigation support for affected industries.
 - Discussed rising operational costs and regulatory challenges, proposing solutions to ease business burdens.
 - h) We are also active engagements with other Selangor State Exco members to highlight key industry concerns with:
 - YB Dato' Ng Suee Lim – Exco for Local Councils & Tourism
 - YB Jamaliah binti Jamaluddin - Exco for Public Health & Environment
 - YB Dr Mohamad Fahmi – Exco for Islamic Affairs & Acculturation of Innovation

Chairman's Address

39th Annual General Meeting

November 4, 2025 (Tuesday) | 11 am | FMM Selangor & Kuala Lumpur Branch |
Address by Dr Helena Eian Yeut Lan, Chairman of FMM Selangor and Kuala Lumpur

- i) Courtesy visits to strengthen relations with key government agencies including:
 - Director of DOSH Selangor (Department of Safety & Health)
 - Director of DOE Selangor (Department of Environment)
 - Director of MACC KL (Malaysian Anti-Corruption Commission)
 - The OCPD, Police District Petaling Jaya
 - EPF Petaling Jaya
 - New Mayor of Majlis Bandaraya Diraja Klang (MBDK)
- j) Seminars and networking events for members, including:
 - IOM–FMM Capacity Building Briefing
 - Townhall Pelabur-Pelabur Shah Alam Bersama Agensi-Agensi Kerajaan, Youth Mentorship in Motion
 - Youth Factory Visit to BJC Foods (Malaysia) Sdn Bhd,
 - FMM Selangor & Kuala Lumpur Bowling Challenge 2024
 - FMM Kuala Langat Bowling Challenge 2025

Ladies and Gentlemen,

- 4) Over the past year, the Branch has been actively engaging with the Selangor State Government and various local authorities to address key issues affecting our members and the broader manufacturing community. One of our main focuses was on the Assessment Rates by Local Councils, where we voiced members' concerns to ensure that any proposed adjustments would take into account the current business climate and the financial pressures faced by industries. Through our engagements with YB Dato' Ng Suee Lim, Selangor State Executive Councillor for Local Government and Tourism, and several local councils, we emphasised the importance of a fair and transparent consultation process before any rate revision is implemented. As a result, the adjustment to the assessment rates was contained within a maximum cap of twenty-five percent (25%), which provided much-needed relief to the industry.
- 5) We also contributed industry insights and recommendations to the Selangor Greater Klang Valley (SGKV) initiative, offering industry insights to support the state's vision of sustainable industrial growth and balanced regional development.
- 6) Throughout the year, we organised town hall sessions and dialogue engagements with state agencies.
- 7) We are grateful to Majlis Bandaraya Shah Alam (MBSA) for their support in providing the venue, which allowed us to bring together industry players from Shah Alam, Petaling Jaya, Klang, Subang Jaya, Puchong, and Selayang. These sessions created a

Chairman's Address

39th Annual General Meeting

November 4, 2025 (Tuesday) | 11 am | FMM Selangor & Kuala Lumpur Branch |
Address by Dr Helena Eian Yeut Lan, Chairman of FMM Selangor and Kuala Lumpur

valuable platform for members to directly voice their challenges to key government agencies including Datuk Bandar MBSA, BOMBA, OCPD, Customs, Immigration, Air Selangor, and DOE Selangor. Such interactions have proven effective in strengthening two-way communication and fostering practical, on-the-ground solutions for the industry

- 8) Our ongoing engagements with various Selangor State Executive Council Members, covering Investment, Trade and Mobility, Local Government and Tourism, Public Health and Environment, as well as Islamic Affairs and Innovation, we have further reinforced FMM Selangor's role as an active industry partner in shaping policies that directly impact manufacturing operations across the state.
- 9) One of the most significant challenges faced by our members this year was the Gas Supply Disruption, which affected production activities in several industrial areas. With the support of FMM Headquarters, we coordinated closely with Gas Malaysia, PETRONAS, Suruhanjaya Tenaga, and the affected members to convey industry feedback, monitor restoration progress, and advocate for clearer communication and stronger contingency measures moving forward.
- 10) We also raised concerns regarding the Influx of Unlicensed Foreign Operators, which has increasingly affected local businesses. The Branch urged the State Government to adopt a balanced and inclusive approach, one that continues to attract foreign investment while ensuring that local SMEs remain protected, competitive, and able to sustain their growth.
- 11) Additionally, the Branch continued to play an active role in addressing matters related to LUAS (Lembaga Urus Air Selangor), particularly on issues of water resource management and industrial usage compliance. We have been working closely with the relevant authorities to ensure that industrial water users receive clear guidelines, reasonable timelines for compliance, and fair implementation of water management policies.
- 12) Beyond advocacy, we held Branch Brainstorming Sessions to identify key challenges faced by our members and to strengthen our engagement strategies. These sessions helped us align priorities with the State Government, ensuring that FMM continues to play a constructive role in supporting policy formulation, industry development, and sustainability initiatives.

Chairman's Address

39th Annual General Meeting

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Address by Dr Helena Eian Yeut Lan, Chairman of FMM Selangor and Kuala Lumpur

- 13) As for membership updates, as of **June 30, 2025**, our Branch represents **1,979 member companies**, an increase from the previous year, comprising **1,490 Ordinary Members** and **489 Affiliate Members**. This growth affirms the relevance of FMM's advocacy, services, and the value we continue to provide to our members. At the same time, we acknowledge that many members are still facing economic headwinds, and some have unfortunately had to cease operations due to financial challenges.
- 14) As we move into the new term, the Branch remains firmly committed to tackling these challenges head-on by continuing to champion industry concerns, foster collaboration, and build resilience within the manufacturing ecosystem.
- 15) Before I conclude, I would like to express my heartfelt appreciation to:
- Our Branch Committee Members, Regional Chairmen, and Working Sub-Committees for their tireless efforts;
 - Our Secretariat Team for their professionalism and dedication; and
 - All member companies here today for your unwavering support and trust in FMM.

This AGM also marks the election of the Branch Committee for the new term 2025/2026 and 2026/2027. While the results will be announced later in the meeting, I would like to take this opportunity to thank all outgoing committee members for their invaluable contribution and leadership during the past term.

- 16) Together, let us move forward with confidence and unity — to shape a smarter future, strengthen our industries, and build a resilient manufacturing community for Selangor and Kuala Lumpur.

Thank you, and I wish everyone a successful AGM ahead.